



**21<sup>ST</sup> ANNUAL  
LEAKAGE CONFERENCE**


**8-9 FEBRUARY 2021**

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**VIRTUAL**  
.....

**Data and the Leakage Team Forum**



# Data and the Leakage Team Forum

- Chaired by Pauline Walsh, CEO, Affinity Water and Chair, Leakage PIC
  - The application of data science in the delivery of Yorkshire Water's leakage ambitions
    - Chris Smith, Data Science Manager, Yorkshire Water
    - Carol Smith, Data Science Manager, Yorkshire Water
  - Data and leakage at Dwr Cymru/Welsh Water
    - Chris Rees, Leakage Strategy Manager, Dwr Cymru
    - Dr Willow Smallbone, Data and Analytics Manager, Dwr Cymru
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# The application of Data Science in delivering Yorkshire Water's Leakage ambitions

Carol White & Christopher Smith

Yorkshire Water – Data Science



YorkshireWater

# Data Science at Yorkshire Water

Carol White

Yorkshire Water – Data Science

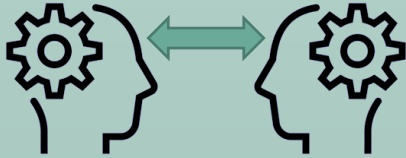


YorkshireWater

# Data Science at Yorkshire Water

## Upskilling & BAU

Collaborative working approach to upskill colleagues and enable knowledge transfer



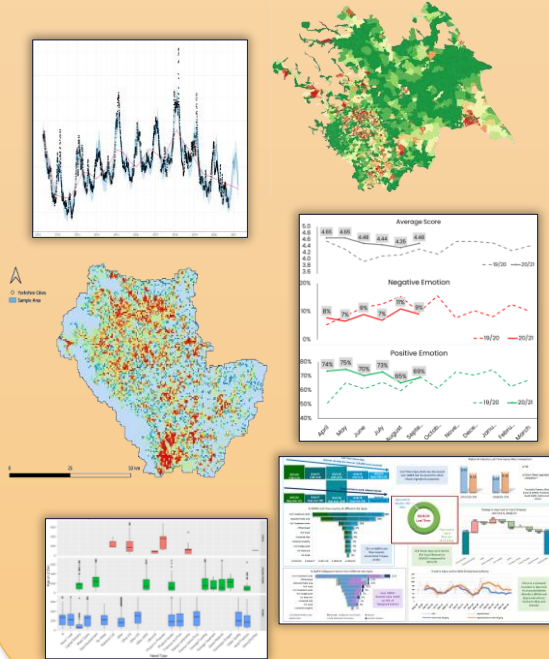
Partnership working

Mentoring

Knowledge transfer (2-way)

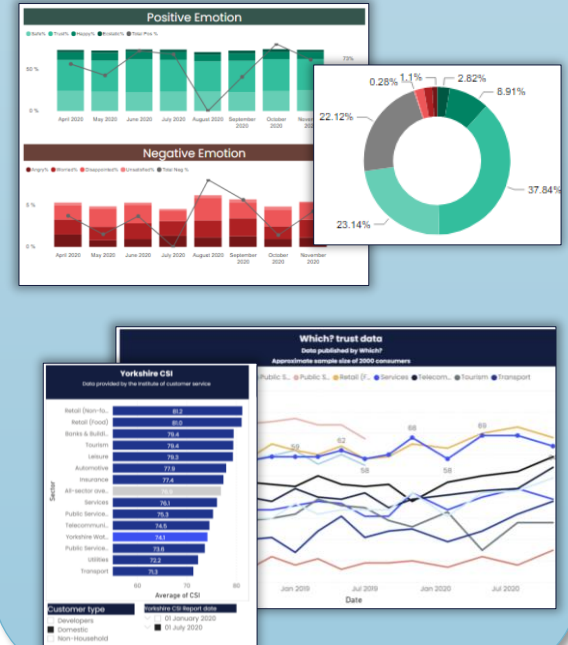
## Tactical

Stand-alone projects, dashboards, forecasting (reactive to immediate business needs)



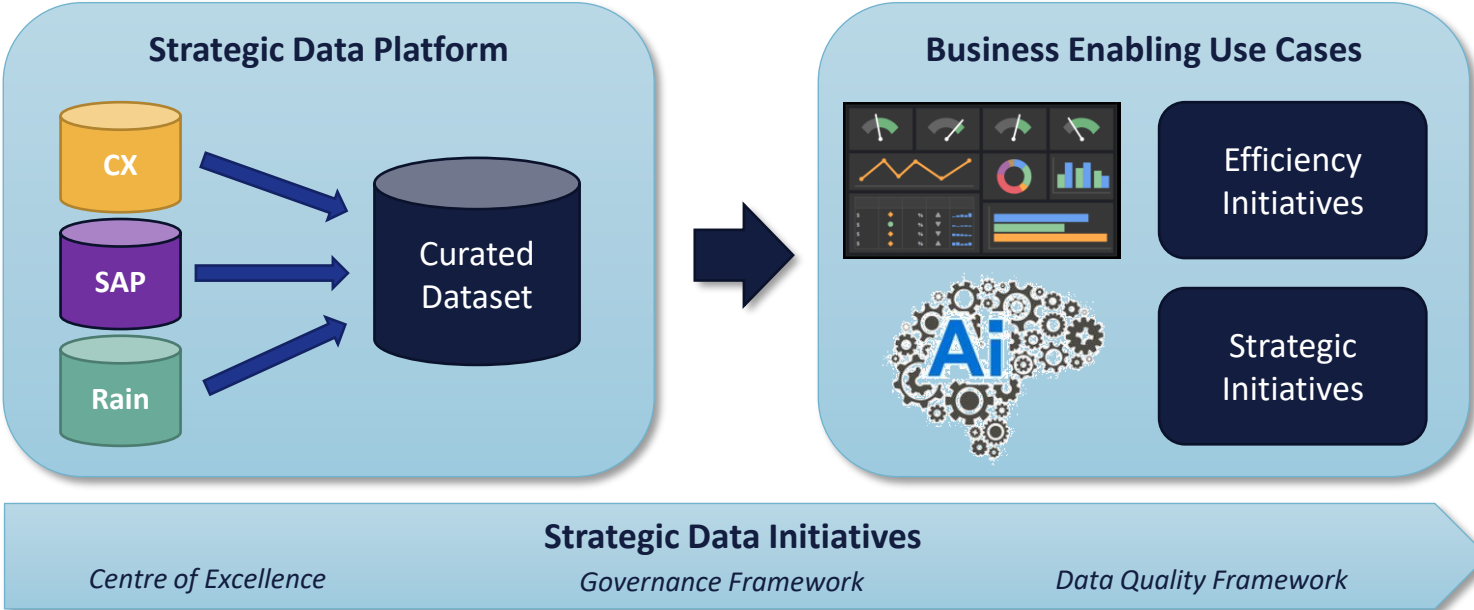
## Strategic

Fully productionised models (automated & deployed)



# Data Transformation

## Data Centric Organisation



# Approach

## Key guiding principles

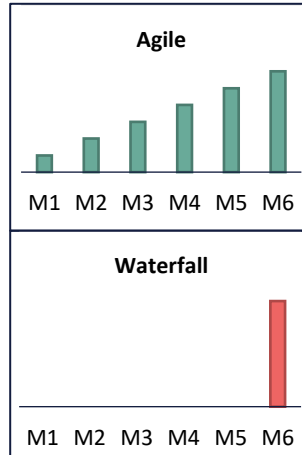
- Actionable insight
- Enable strategic change
- Sustainable
- Accessible to all
- Customer-focused

## Agile delivery

- Minimise risk
- Frequent re-prioritisation
- Deliver MVPs
- Adaptive

## Key Considerations

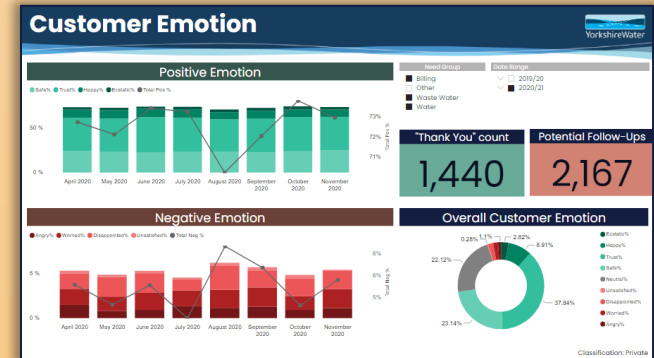
- Technical enablers
- Multiple delivery streams
- Business benefit & prioritisation
- Data ownership & governance



## CASE STUDY

### Customer Emotion Model

- Custom-built Natural Language Processing model to capture emotion from customer feedback
- Fully automated user-friendly dashboards
- Partnered with business change team to realise benefits
- Enables colleague self-service and proactive intervention
- Potential to apply to new data in data mart





# Potential Applications of Data Science in the Leakage Arena

Christopher Smith

Yorkshire Water – Data Science



YorkshireWater



# Hindsight: Benefit Assessment

## What

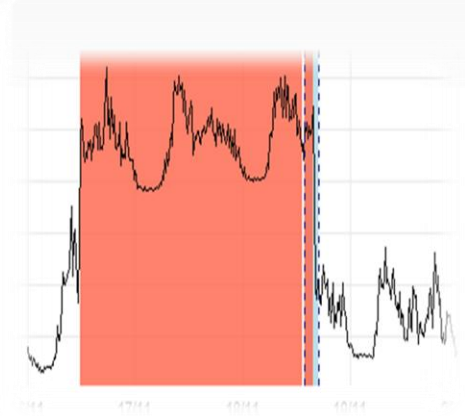
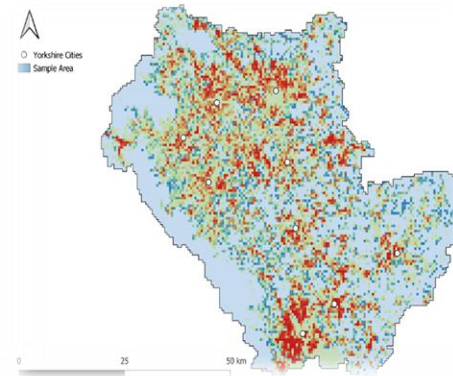
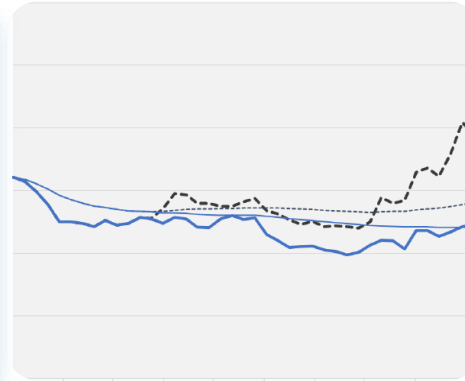
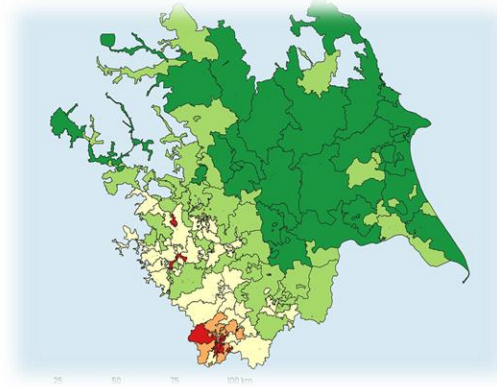
- Quantifying the benefit of existing & new approaches to leakage management
  - ALC
  - Enhanced Telemetry
  - Pressure Optimisation

## Why

- Evaluating the effectiveness of leakage activity
- Assessing the cost-benefit of a proposed solutions
- Establishing the potential for wider deployment – full benefit potential
- Identifying the opportunities for further improvement

## Key Considerations

- Transient nature of leakage
- Trial versus BAU
- Attributes that determine benefit



# Foresight: Forecasting

## What

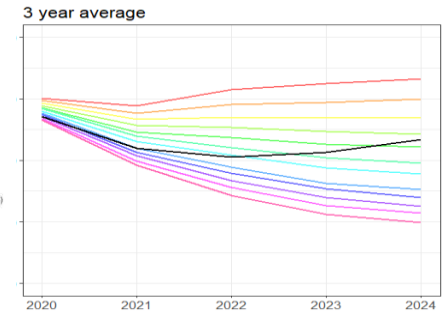
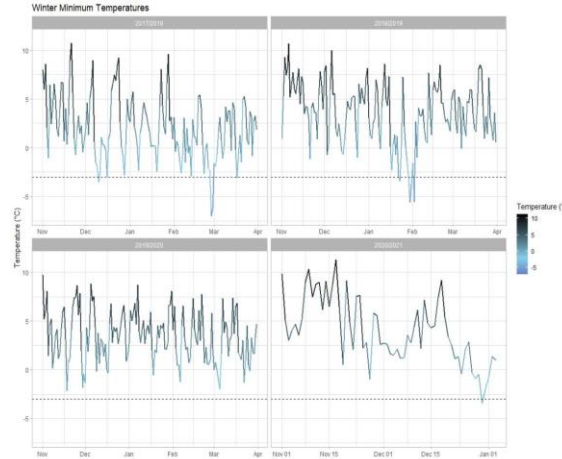
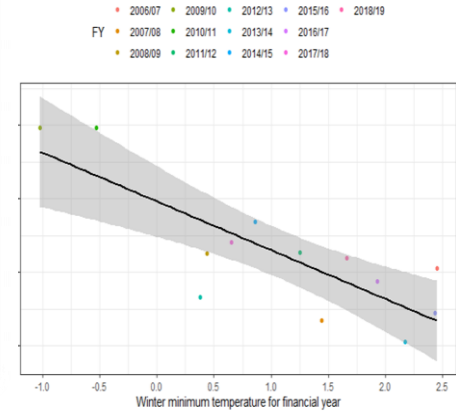
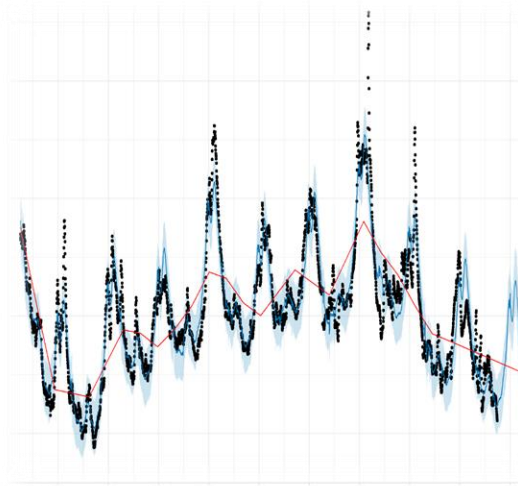
- Statistical modelling to predict leakage performance in-year and beyond

## Why

- Business planning
- Determining operational targets
- Monitoring risk

## Key Considerations

- Understanding relationship between external factors and leakage
- Understanding benefit of activity (AMP forecast)
- Embracing & reflecting uncertainty



# Insight: Analytical-driven Interventions

## What

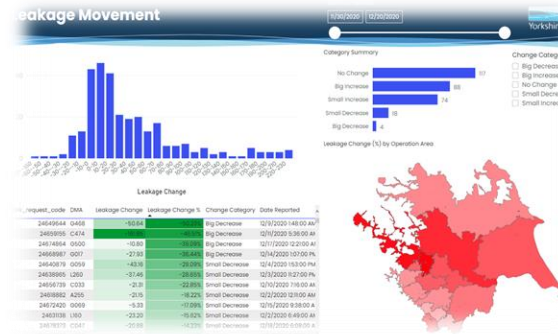
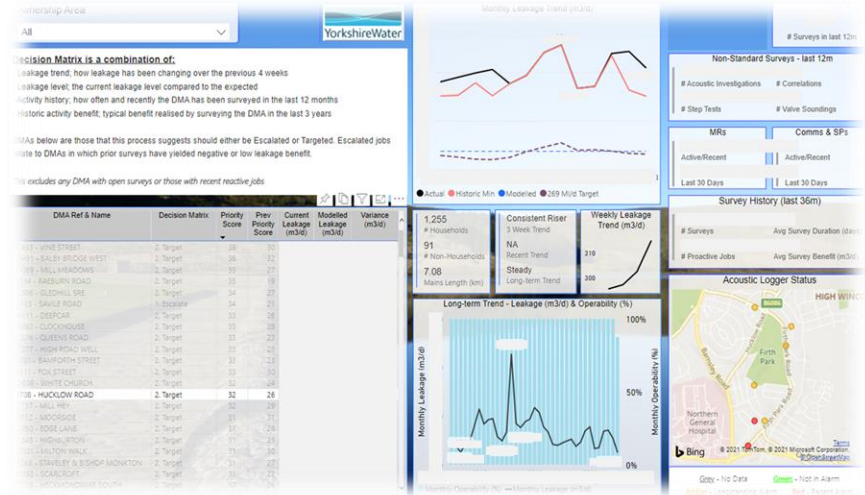
- Analytical solutions to enable the prioritization & evaluation of leakage activity

## Why

- Assisting in decision-making process
- Identifying problem DMAs for escalation
- Providing performance KPIs

## Key Considerations

- Deliver little & often
- Incorporate attributes of benefits
- Integrated view of the network
- Data availability & veracity
- Data velocity



# Thank you



YorkshireWater

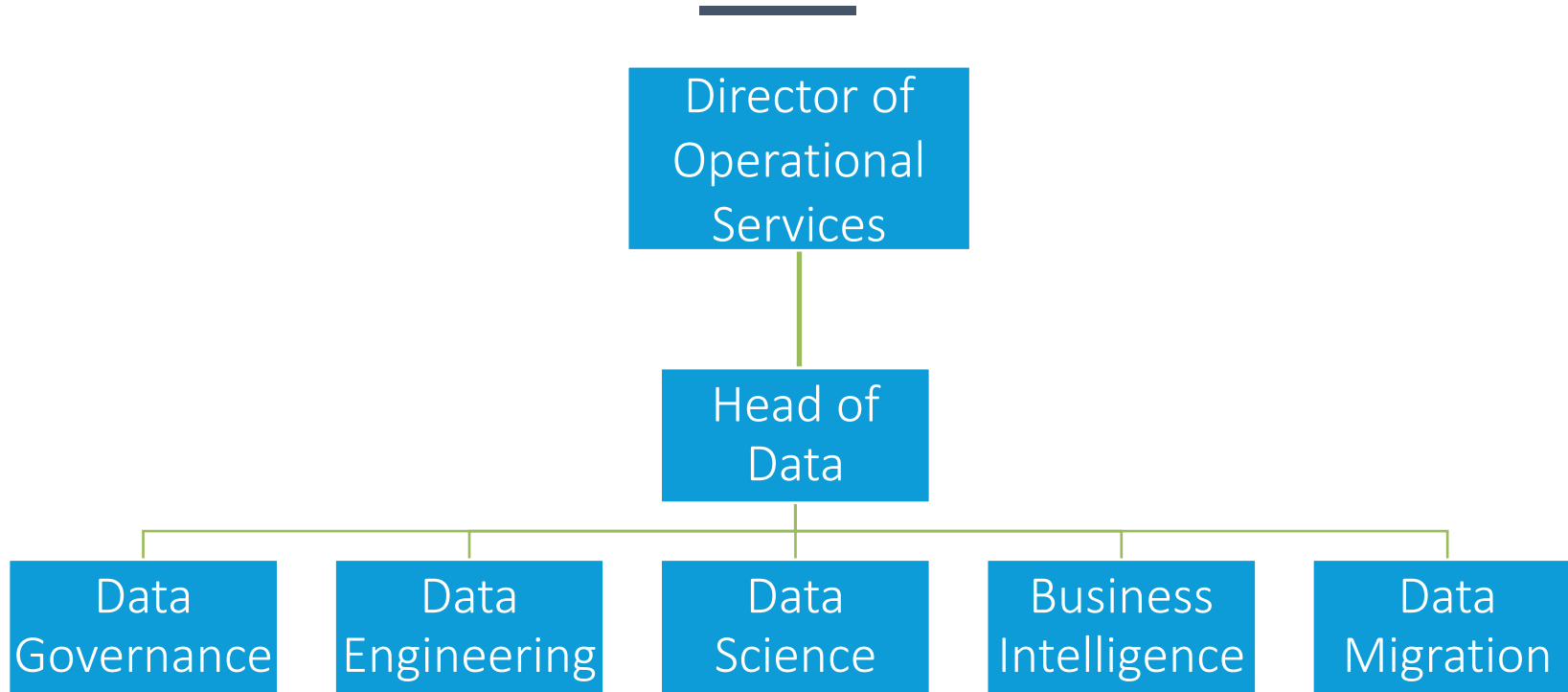


# Data Science at DCWW and Leakage Location Predictor

Chris Rees (Leakage Strategy Manager)

Willow Smallbone (Data and Analytics Manager)

# Data Team

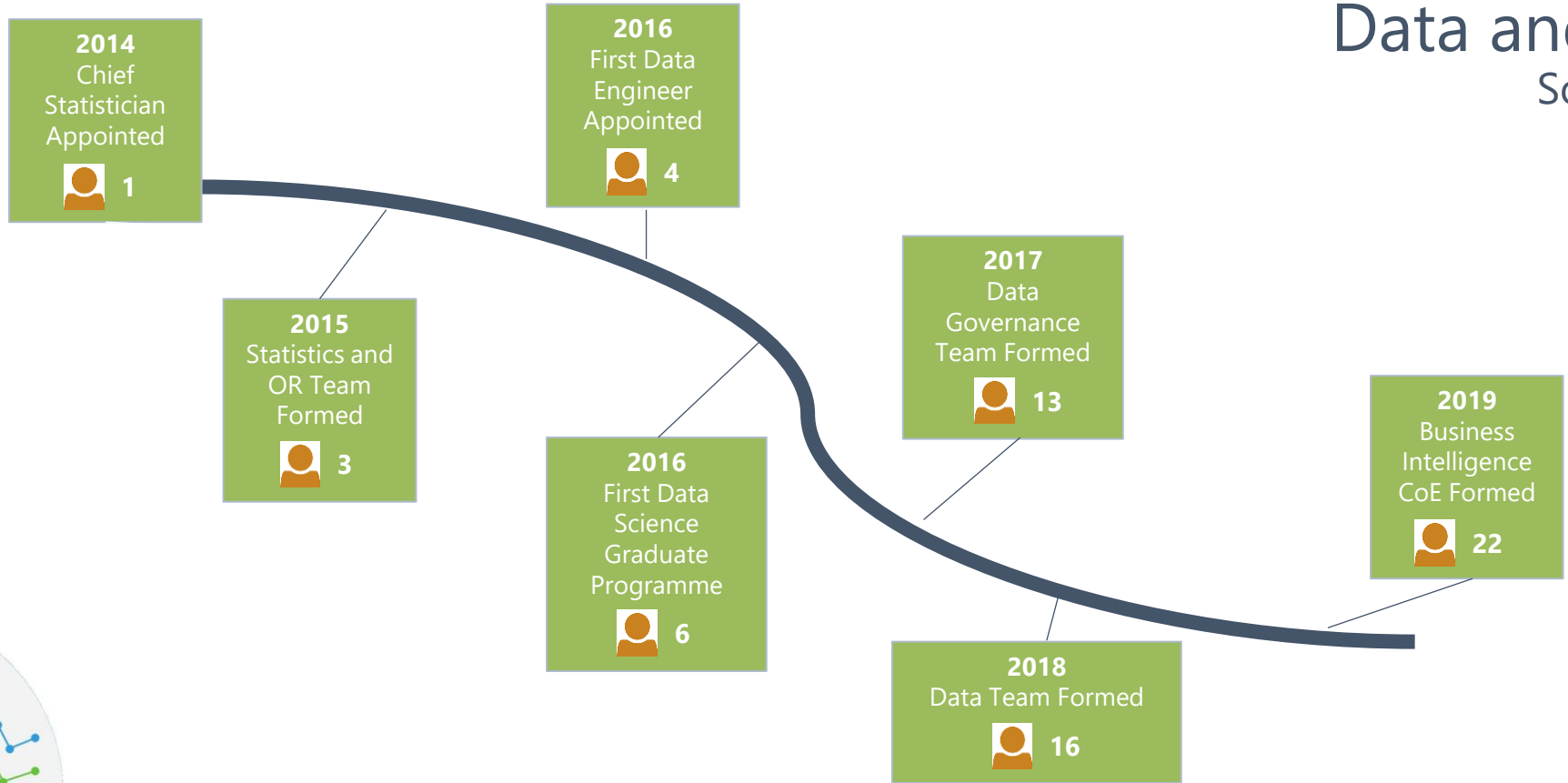




# Data Team

## The Journey

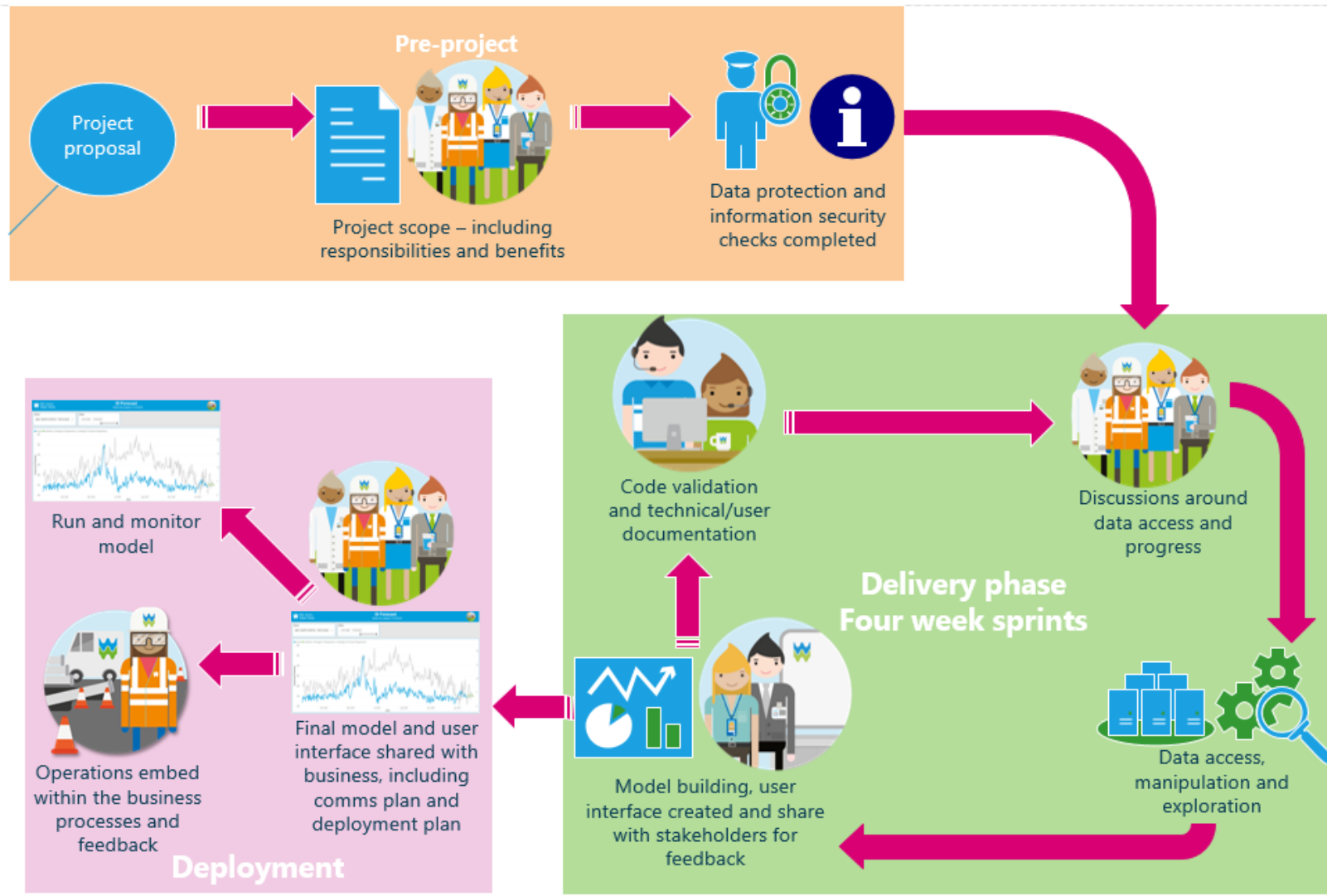
Our Journey with  
Data and Analytics  
Some Highlights...





# Project Lifecycle

Data Science



# Project Nemo

Data Science Idea



# Project Nemo

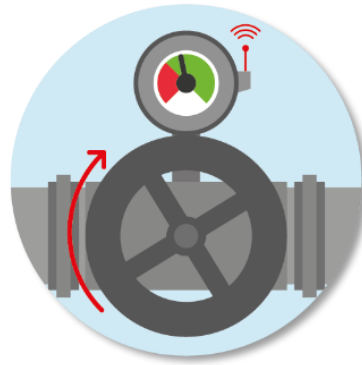
## An Overview

### Current challenge

When a pipe leaks/bursts, the exact location of the leak is not known. It can take some time to identify the exact location of the leak and is quite a manual task, delaying any resolving action to be taken.

### Identify locations where a leak is most likely to be and provide an optimised route for locations to be inspected within a DMA



- Predict the locations of a leak
- Provide a minimal route in which to inspect the most likely leakage locations
- Create an application to be used by inspectors that outputs the locations to be inspected and provides the minimal route which should be taken



# Project Nemo


## Benefits

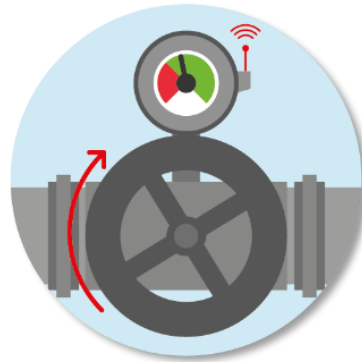
 <p>Reduced leakage</p>	 <p>Improved productivity</p>	 <p>Reduced environmental impact</p>
 <p>Safer working environment</p>	 <p>More engaged workforce</p>	 <p>Reduced CML impact</p>

 <p>Reduced cost by optimised route</p>	 <p>Data driven investment</p>
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# Project Nemo

Delivery approach

Phase 1	 Proof of concept MSc project with Cardiff University	Produce a model to identify leak location
Phase 2	DMA Clustering	Group DMAs based on similar characteristics
Phase 3	Leakage Location Predictions	Produce a model for each group of DMAs to predict leak location
Phase 4	Route Optimisation	Provide the best route to visit the predicted leak locations
Phase 5	Application	Develop an application for operations to use



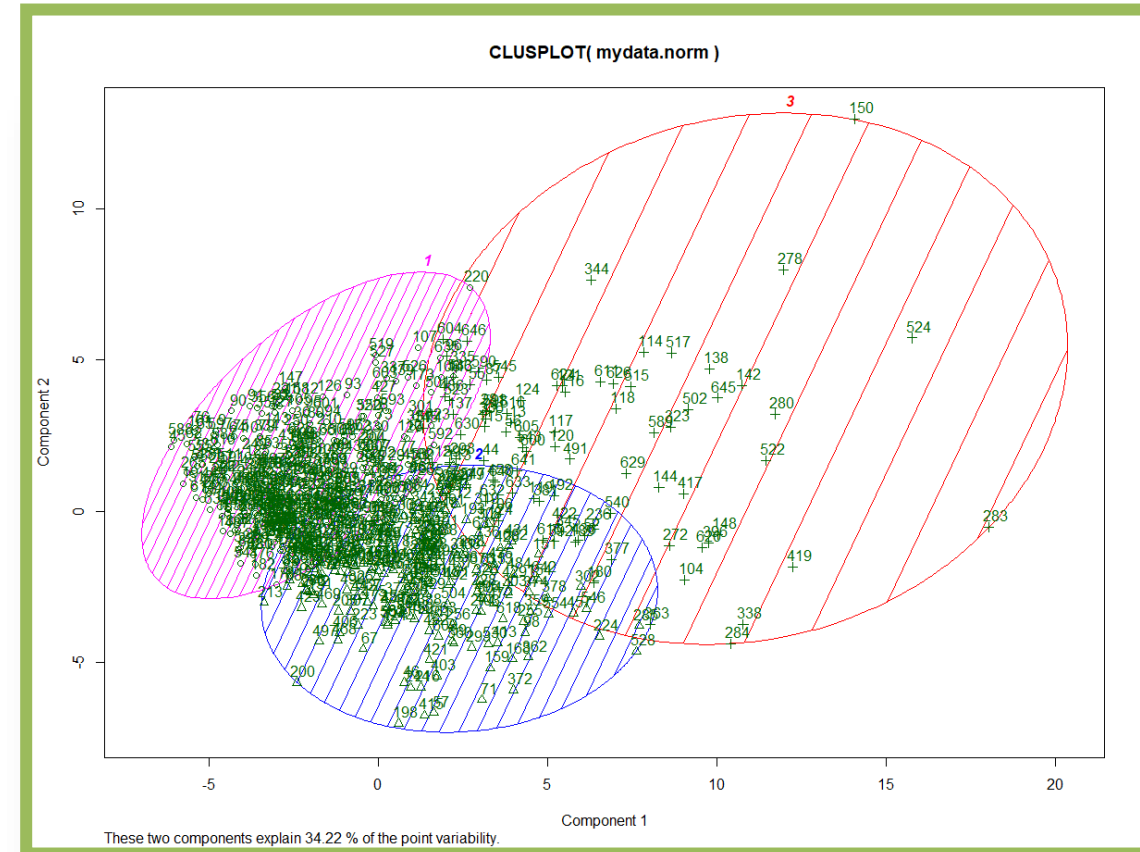


# Project Nemo

## DMA Clustering

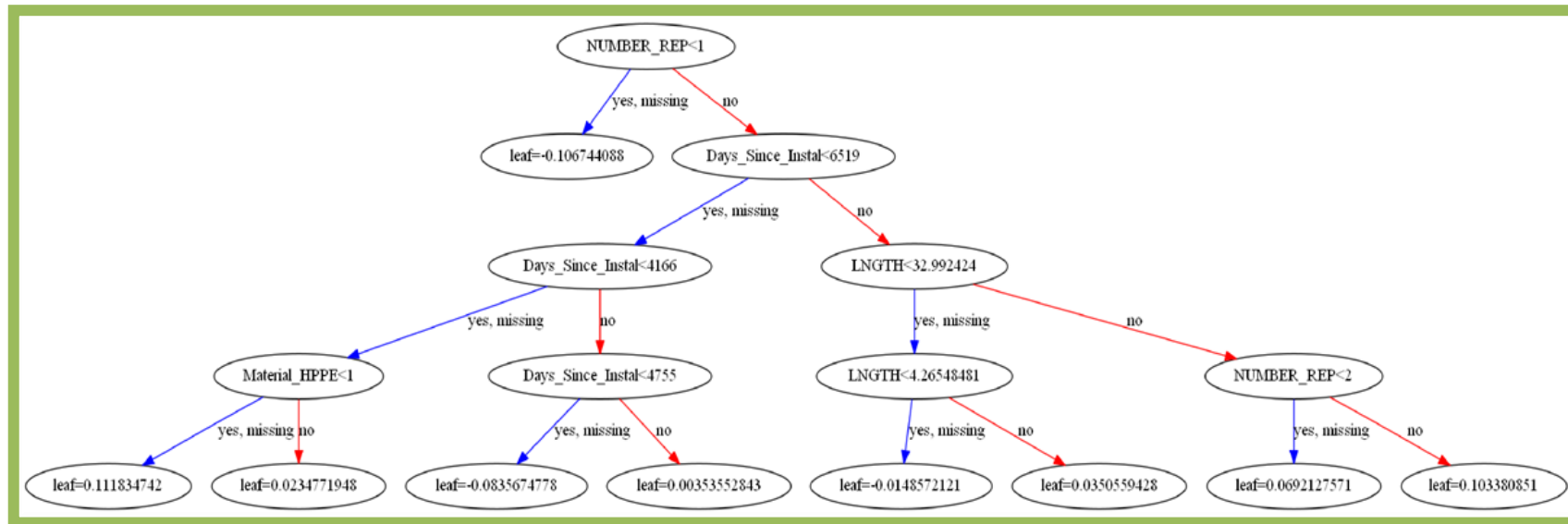
Group DMAs based on similar characteristics

- Clustering DMAs based on the similar characteristics relating to leakage
- Identified similar DMAs into three clusters
- Descriptive statistic analysis is performed to gain further insight into the leakage data outputs



Predict the pipes that are most likely to be the cause of a given leak for each group of DMAs

- Created a model for each group of DMAs by using multiple data sources in order to predict the pipes that are most likely to be the cause of a given leak
- Tested several different statistical algorithms and determined the methodology that provided the most accurate results



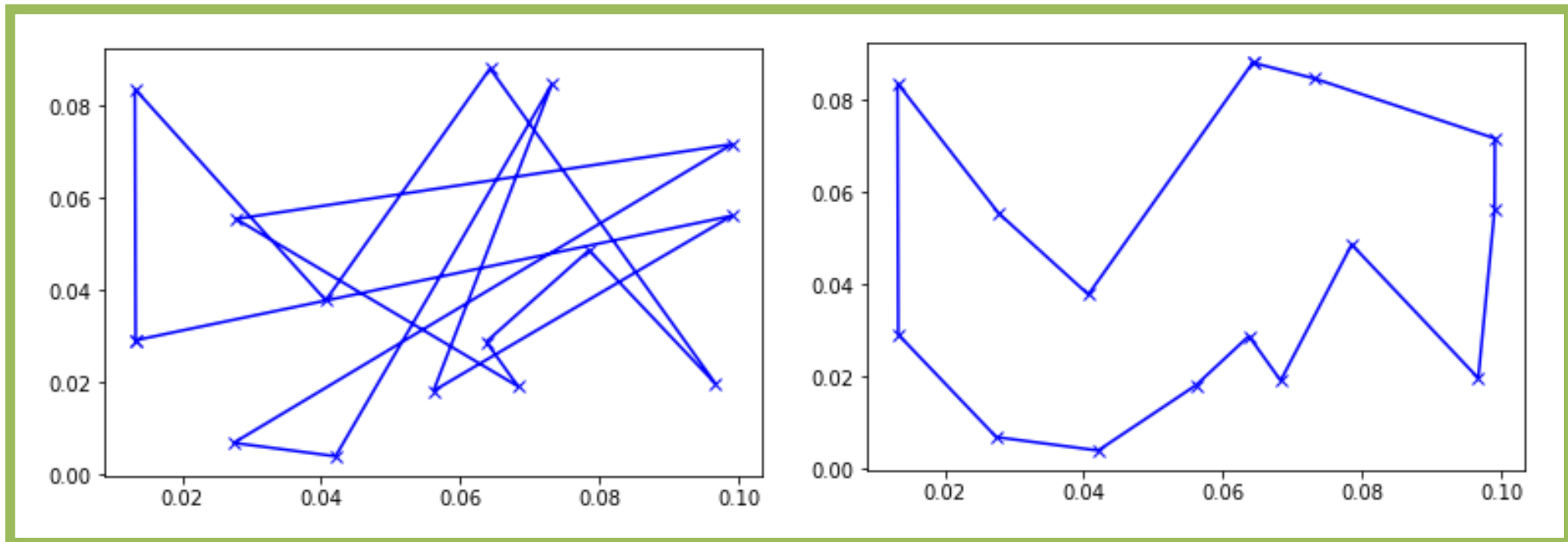


# Project Nemo

Route optimisation

Create the optimal route for visiting potential leak locations

- The problem that is being solved is a variation of the Travelling Salesperson Problem
- A genetic algorithm has been identified as the best algorithm for the problem
- Weighted distances are used to take the risk of each pipe having a leak into consideration



# Project Nemo

Application mock-up

## Develop a user interface

- Develop a user interface for operations to use to enable them to follow the optimal route to check all potential leak locations

The mock-up consists of two main panels. The left panel is a control interface with a 'Location of Leak' dropdown menu, a 'GPS' toggle switch (currently turned on), and a 'Calculate Route' button. The right panel displays a map of London with a blue route and red markers, and a table with the following data:

Stop	Pipe to Inspect	Risk Score
1	7103063	0.88
2	7136869	0.67
3	3697623	0.78
4	6592565	0.55
5	9655853	0.42
6	1268577	0.36

# Any Questions?

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